

**To:** McGrath, Shaun[McGrath.Shaun@epa.gov]  
**From:** Card, Joan  
**Sent:** Mon 9/28/2015 2:07:06 PM  
**Subject:** FW: GKMR-Durango ICP Transition

Do you want to bring this up to LT today?

**From:** Stanislaus, Mathy  
**Sent:** Saturday, September 26, 2015 3:45 PM  
**To:** Curry, Ron; McGrath, Shaun; Blumenfeld, Jared  
**Cc:** Breen, Barry; Natarajan, Nitin; Strauss, Alexis; Card, Joan; Coleman, Sam; Fritz, Matthew  
**Subject:** Fwd: GKMR-Durango ICP Transition

Please send along with a note to your leadership. Thanks

Sent from my iPhone

Begin forwarded message:

**From:** "Barry, Michael" <Barry.Michael@epa.gov>  
**Date:** September 26, 2015 at 4:17:59 PM EDT  
**To:** "Ostrander, David" <Ostrander.David@epa.gov>, R8 RRC <R08\_RRC@epa.gov>, "Crossland, Ronnie" <Crossland.Ronnie@epa.gov>, "Smith, Monica" <smith.monica@epa.gov>, R6 RRC <R6\_RRC@epa.gov>, "Calanog, Steve" <Calanog.Steve@epa.gov>, R9\_RRC <R9\_RRC@epa.gov>, "Meer, Daniel" <Meer.Daniel@epa.gov>, "Atkins, Laura" <Atkins.Laura@epa.gov>, "Burton, Terry" <Burton.Terry@epa.gov>, "Davis, Joe" <Davis.Joe@epa.gov>, "isaac.aboulafia@mecx.net" <isaac.aboulafia@mecx.net>, "Jenkins, Laura Flynn" <Jenkins.Laura@epa.gov>, "Kappelman, David" <Kappelman.David@epa.gov>, Kenneth Rhame <Rhame.Kenneth@epa.gov>, "Nguyen, Lyndsey" <Nguyen.Lyndsey@epa.gov>, "Brown, Randy" <Brown03.Randy@epa.gov>, "Romero, David" <Romero.David@epa.gov>, "Snyder, Robert" <snyder.robert@epa.gov>, "Teopaco, Julius" <Teopaco.Julius@epa.gov>  
**Cc:** "Breen, Barry" <Breen.Barry@epa.gov>, "Cheatham, Reggie" <cheatham.reggie@epa.gov>, "Natarajan, Nitin" <Natarajan.Nitin@epa.gov>, "Stanislaus, Mathy" <Stanislaus.Mathy@epa.gov>, "Tulis, Dana" <Tulis.Dana@epa.gov>  
**Subject:** GKMR-Durango ICP Transition

Hi all:

In consultation with the Regional Administrators involved, we are further refining operations related to the Gold King Mine (GKM) Incident in the Incident Command Post (ICP) located in Durango. We have already shifted from a Unified Area Command to an ICP structure over the last few weeks. Further, operations within Region 9 have already shifted to the Region 9 office to ensure they can work closer with the Navajo Nation to address a number of issues including sampling events in accordance with the Transition Plan. Operations within Region 6 have also transitioned to their regional office and they will also be implementing sampling per the Incident Command Transition Plan within the Region. As a reminder, the Incident Command Transition Plan was developed by the ICP with support from the HQ EOC and Regional Offices.

Each of the Regional offices will continue to communicate with state and local officials to ensure information is shared and relationships are maintained, while the Incident Command will make operational decisions regarding Gold King Mine response operations, sampling consistent with the Incident Command Transition Plan, and the completion and transition of the Conceptual Monitoring Plan and ultimately the Final Monitoring Plan to the appropriate program/regional offices. The Incident Command will determine what positions are still needed in the ICP, including, but not limited to, the PIO, Liaison, and Water Positions. The Incident Command will also determine a plan to continue rotating in OSCs and additional staff as necessary. The Incident Command will reach out to the States, Tribes, local officials and, as appropriate, other federal agencies, to ensure those entities continue to be integrated into the ICP structure. Invites will continue to be sent for meetings, calls, and other coordination efforts, widely to governments at all levels, including those not integrated into the incident command structure. All operational decisions will be made by Incident Command. The Regional Emergency Operations Centers (REOCs) will continue to analyze and validate the sample results and send the spreadsheets to the HQ EOC. Site visits will also be coordinated via the ICP in coordination with the HQ EOC. The Action Memorandum will be finalized within the appropriate program/regional offices in coordination with the Incident Command.

A senior official will also be identified to help facilitate communications between the regions, Incident Command and HQ. The senior official will interface with the R6/R8/R9 RAs and Headquarters and then communicate back to the Incident Command. Management of steady state regional activities will follow traditional management structures, however GKM response related management and operational decisions will continue to be led by the Incident Command and will continue to follow the key tenets of the Incident Command System.

The HQ EOC will continue leading coordination calls with all 3 Regions and the pertinent HQ programmatic offices, either once or twice per week. HQ EOC will write situation

reports, with input from all 3 Regions, no less than weekly. HQ EOC will continue to post and interpret data, coordinate press releases, respond to congressional requests and site visits, and coordinate legal and other issues.

Each of the Regional offices will continue to communicate with state and local officials to ensure information is shared and relationships are maintained, while ICP will make operational decisions regarding Gold King Mine response operations, sampling consistent with the Incident Command Transition Plan, and the completion and transition of the Conceptual Monitoring Plan and ultimately the Final Monitoring Plan to the appropriate program/regional offices.

We want to express our thanks once again to all of you for all of the hard work you continue to do daily. As always, if you have any questions, please feel free to reach out to the appropriate individuals, whether at the ICP for response related issues or within your management chain for steady state concerns.

Thank you all for your great work!

Mike

Mike Barry | Cell: 617.680.5466 | [barry.michael@epa.gov](mailto:barry.michael@epa.gov)

9/24 – 10/7/2015:

Incident Commander

Gold King Mine Response

Durango, CO

Permanent:

Team Leader On-Scene Coordinator,

Emergency Response & Planning Branch

EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA, 02109